Meeting the Challenge of Distributed Real-Time & Embedded (DRE) Systems

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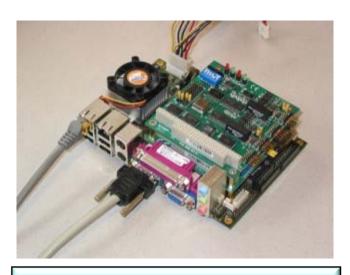
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Evolution in DRE Systems



The Past



Standalone real-time & embedded systems

- Stringent quality of service (QoS) demands
 - e.g., latency, jitter, footprint
- Resource constrained

The Present





Distributed real-time & embedded (DRE) systems

- Net-centric systems-of-systems
- Stringent simultaneous QoS demands
 - e.g., dependability, security, scalability, etc.
- More fluid environments & requirements

This talk focuses on technologies & methods for enhancing DRE system QoS, producibility, & quality

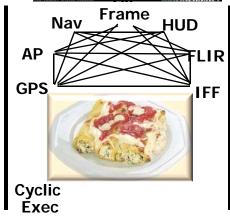


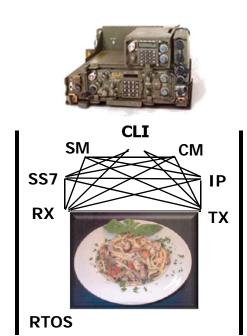


Evolution of DRE Systems Development









Technology Problems

- Legacy DRE systems are often:
 - Stovepiped
 - Proprietary
 - Brittle & non-adaptive
 - Expensive
 - Vulnerable

Mission-critical DRE systems have historically been built directly atop hardware, which is

- Tedious
- Error-prone
- Costly over lifecycles

Consequence: Small changes to legacy software often have big (negative) impact on DRE system QoS & producibility

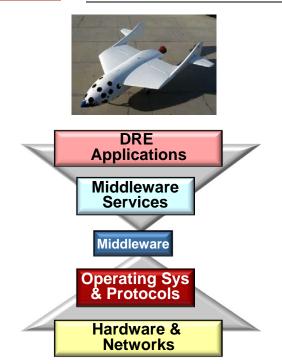


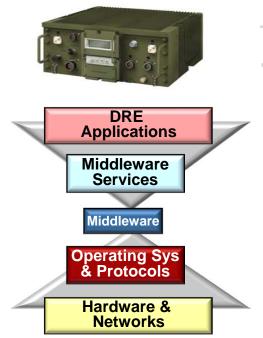




Evolution of DRE Systems Development







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Mission-critical DRE systems have historically been built directly atop hardware, which is

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What we need are the means to

- Enhance integrated DRE system capability at lower cost over the lifecycle & across the enterprise
- Reduce cycle time of developing & inserting new technologies into DRE systems

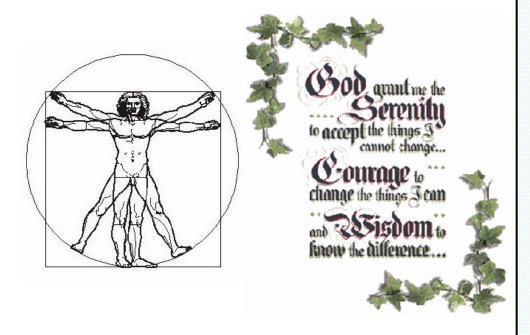




What's So Hard About DRE Software?



Human Nature



- Organizational impediments
- Economic impediments
- Administrative impediments
- Political impediments
- Psychological impediments

Technical Complexities



Accidental Complexities

- Low-level APIs & debug tools
- Algorithmic decomposition

Inherent Complexities

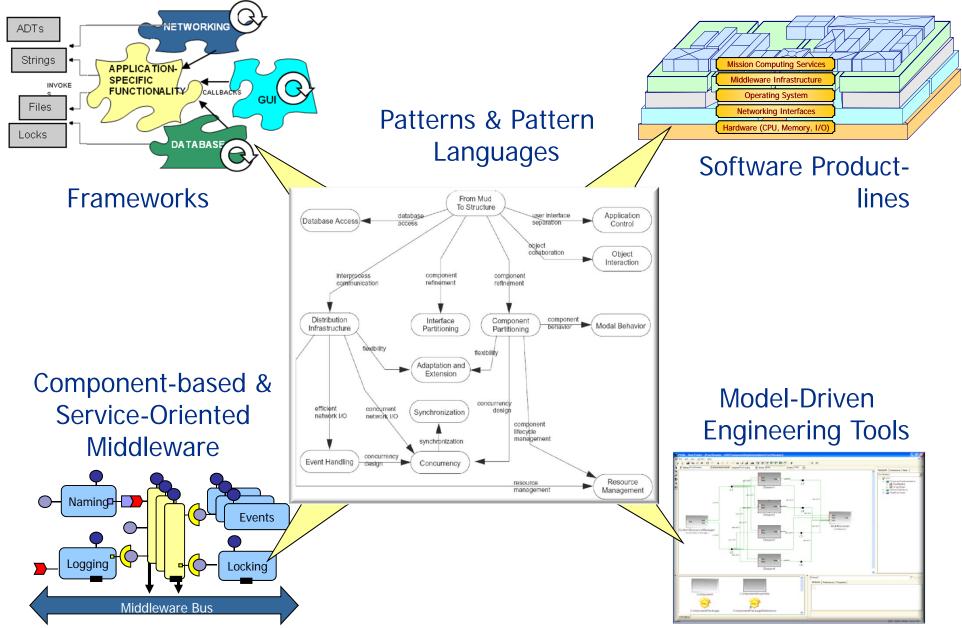
- Quality attributes
- Causal ordering
- Scheduling & synchronization
- Deadlock avoidance
- ...

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Systematic Reuse Capabilities for DRE Systems



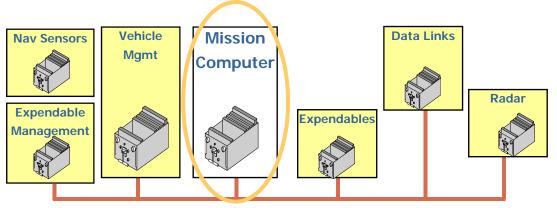






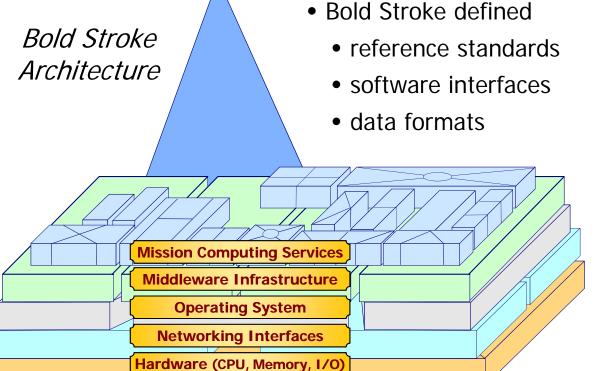
DRE System Case Study: Boeing Bold Stroke





 Systematic reuse platform for Boeing avionics mission computing





- protocols
- system services &
- reusable components

that enabled distributed computing & allowed distributed applications to coordinate, communicate, execute tasks, & respond to events in an integrated & dependable manner

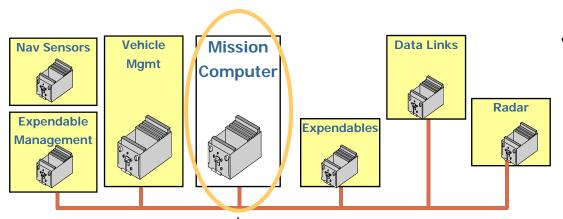
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DRE System Case Study: Boeing Bold Stroke





 Systematic reuse platform for Boeing avionics mission computing



Bold Stroke Architecture

- DRE system with 100+ developers, 3,000+ software components, 3-5 million lines of C++/C/Ada/Java
- Based on COTS hardware, networks, operating systems, languages, & middleware

Mission Computing Services

Middleware Infrastructure

Operating System

Networking Interfaces

Hardware (CPU, Memory, I/O)

 Used as an Open Experimentation platform (OEP) for DARPA PCES, MoBIES, SEC, NEST, & MICA programs

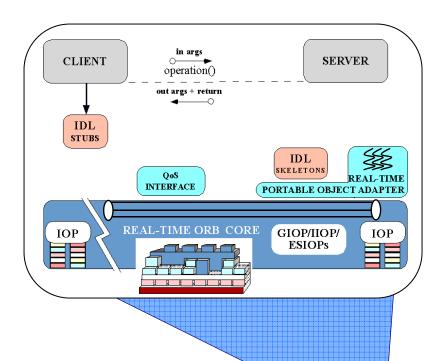
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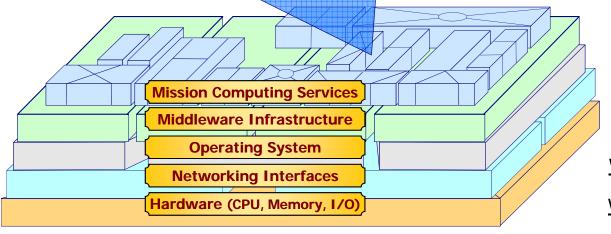
Applying COTS to Bold Stroke





COTS & standards-based middleware, language, OS, network, & hardware platforms

- Real-time CORBA (TAO) middleware
- ADAPTIVE Communication Environment (ACE)
- C++, C, Ada, & Real-time Java
- VxWorks operating system
- VME, 1553, & Link16
- PowerPC



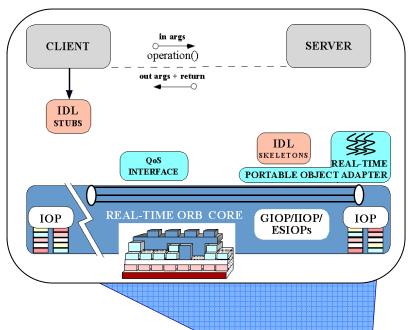
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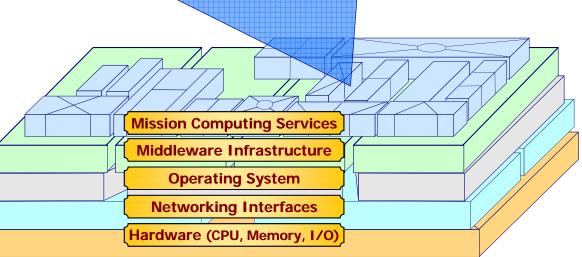


Benefits of Using COTS





- Save a considerable amount of time/effort compared with traditional approach to handcrafting capabilities
- Leverage industry "best practices" & patterns in pre-packaged (& ideally) standardized form



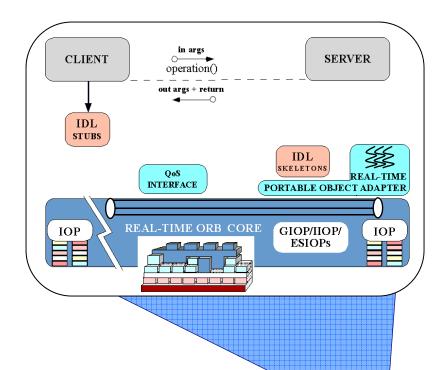
The use of COTS is essentially "outsourcing," with many of the associated pros & cons





Limitations of Using COTS

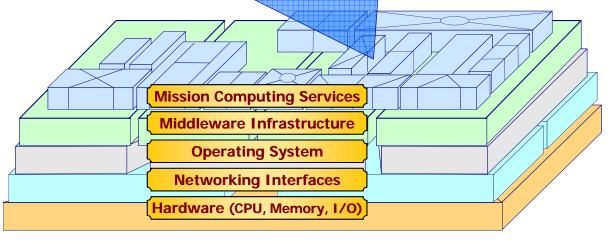




 QoS of COTS components is not always suitable for mission-critical DRE systems



 COTS technologies address some, but by no means all, domain-specific challenges associated with developing mission-critical DRE systems



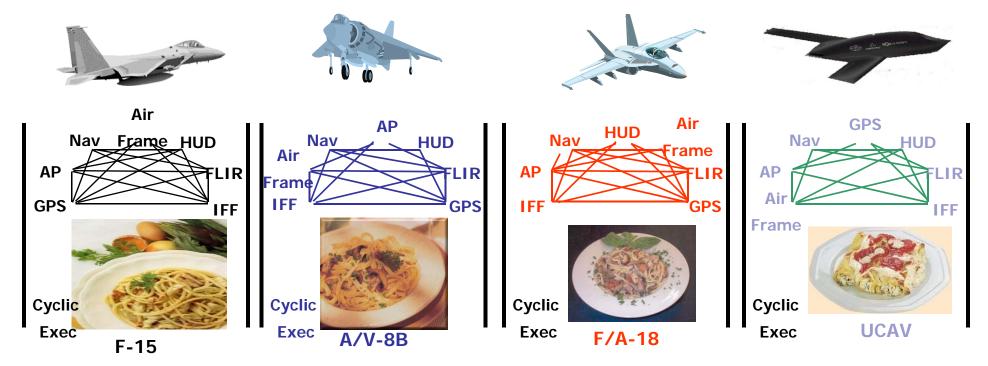
What was needed was a systematic reuse technology for organizing & automating key roles & responsibilities in an application domain





Motivation for Software Product-lines (SPLs)





Legacy avionics mission computing systems are:

- Stovepiped
- Proprietary
- Brittle & non-adaptive
- Expensive
- Vulnerable

Consequences:

- Small changes to requirements & environments can break nearly anything
- Lack of any resource can break nearly everything

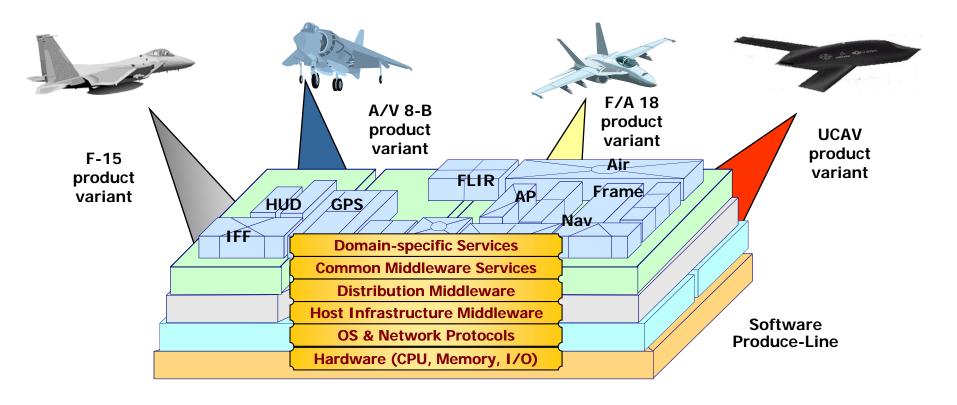






Motivation for Software Product-lines (SPLs)





- SPLs factor out general-purpose & domainspecific services from traditional application responsibility in DRE systems
- Manage software variation while reusing large amounts of code that implement common features within a particular domain
- SPLs offer many opportunities to configure product variants
 - e.g., component distribution & deployment, user interfaces & operating systems, algorithms & data structures, etc.

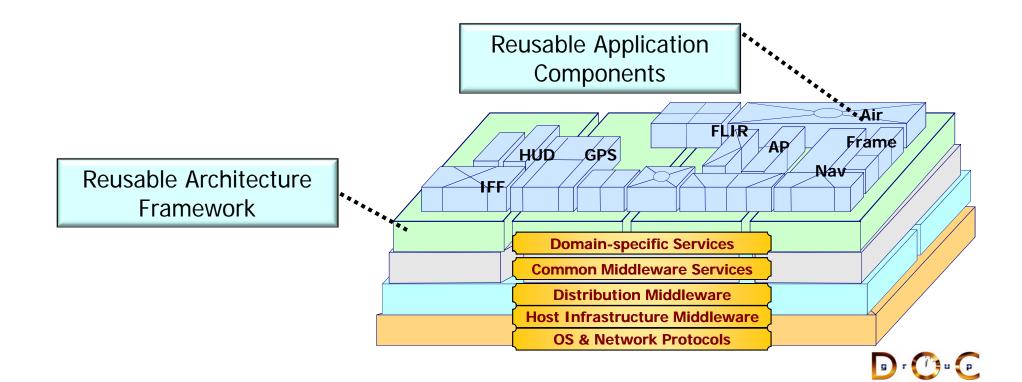




Overview of Software Product-lines (SPLs)



- SPL characteristics are captured via Scope, Commonalities, & Variabilities (SCV) analysis
 - This process can be applied to identify commonalities & variabilities in a domain to guide development of a SPL
- Applying SCV to Bold Stroke
 - Scope defines the domain & context of the SPL
 - e.g., Bold Stroke component architecture, object-oriented application frameworks, & associated components (GPS, Airframe, & Display)



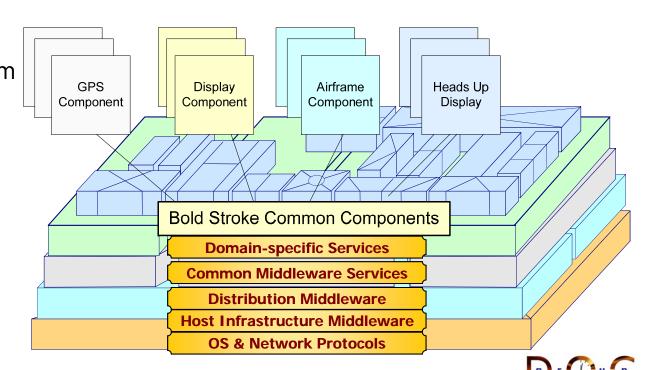


Applying SCV to the Bold Stroke SPL



Commonalities describe the attributes that are common across all members of the SPL family

- Common object-oriented frameworks & set of component types
 - e.g., GPS, Airframe, Navigation, & Display components
- Common middleware infrastructure
- e.g., Real-time CORBA
 & Lightweight CORBA
 Component Model
 (CCM) variant called Prism





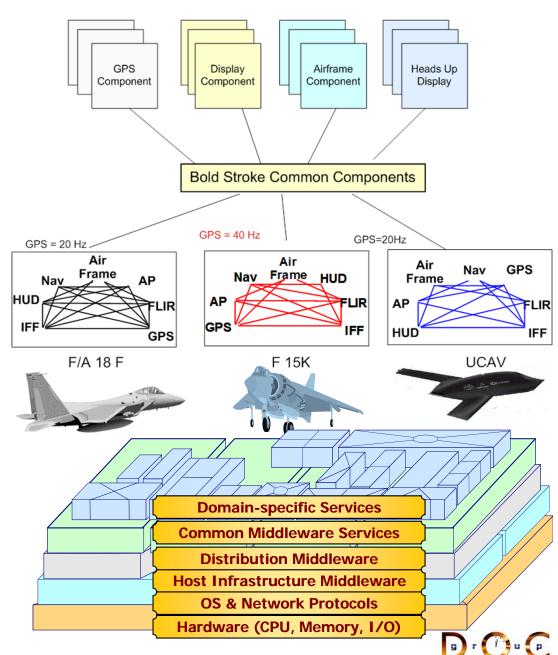
Applying SCV to the Bold Stroke SPL



Variabilities describe the attributes unique to the different members of the family

- Product-dependent component implementations (GPS/INS)
- Product-dependent component connections
- Product-dependent component assemblies
 - e.g., different packages for different customers & countries
- Different hardware, OS, & network/bus configurations

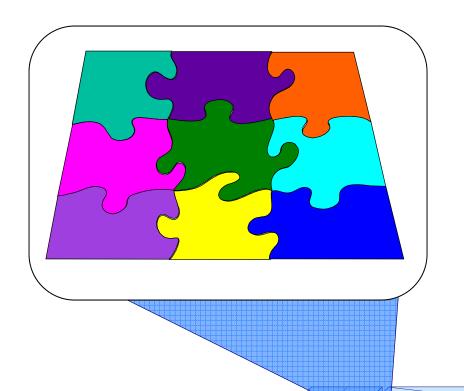
Patterns & frameworks are essential for developing reusable SPLs





Applying Patterns & Frameworks to Bold Stroke





Pattern-oriented domain-specific application framework

- Configurable to variable infrastructure configurations
- Supports systematic reuse of mission computing functionality
- 3-5 million lines of C++, C, Ada, & Realtime Java
- Based on many architecture & design patterns

Mission Computing Services

Middleware Infrastructure

Operating System

Networking Interfaces

Hardware (CPU, Memory, I/O)

Patterns & frameworks are also used throughout Bold Stroke COTS software infrastructure

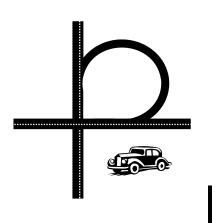




Overview of Patterns



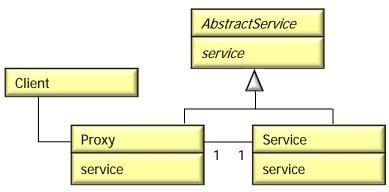
 Present solutions to common software problems arising within a particular context



 Help resolve key software design forces

- Flexibility
- Extensibility
- Dependability
- Predictability
- Scalability
- Efficiency

 Capture recurring structures & dynamics among software participants to facilitate reuse of successful designs



The Proxy Pattern

 Codify expert knowledge of design strategies, constraints, & best practices











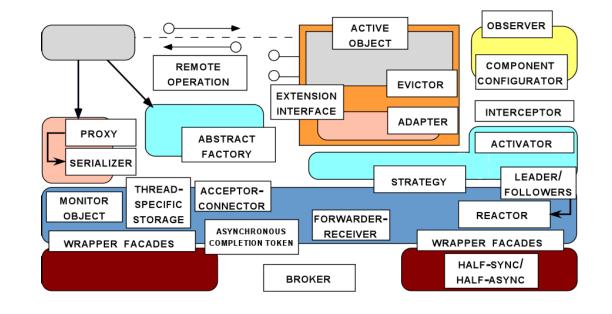
Overview of Pattern Languages



Motivation

- Individual patterns & pattern catalogs are insufficient
- Software modeling methods & tools largely just illustrate what/how – not why – systems are designed





Benefits of Pattern Languages

- Define a vocabulary for talking about software development problems
- Provide a process for the orderly resolution of these problems
- Help to generate & reuse software architectures





Legacy Avionics Architectures



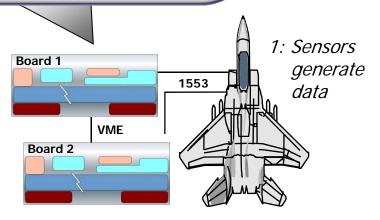
Key system characteristics

- Hard & soft real-time deadlines
 - ~20-40 Hz
- Low latency & jitter between boards
 - ~100 *u*secs
- Periodic & aperiodic processing
- Complex dependencies
- Continuous platform upgrades

Avionics Mission Computing Functions

- Weapons targeting systems (WTS)
- Airframe & navigation (Nav)
- Sensor control (GPS, IFF, FLIR)
- Heads-up disSPLy (HUD)
- Auto-pilot (AP)

- 4: Mission functions perform avionics operations
- 3: Sensor proxies process data & pass to missions functions
- 2: I/O via interrupts





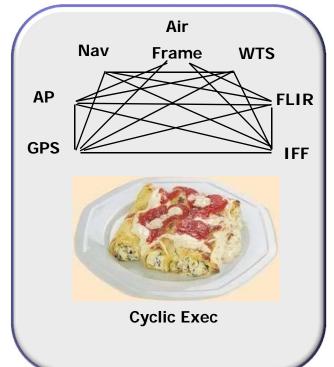


Legacy Avionics Architectures



Key system characteristics

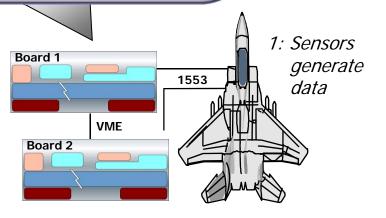
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- 4: Mission functions perform avionics operations
- 3: Sensor proxies process data & pass to missions functions
- 2: 1/0 via interrupts

Limitations with legacy avionics architectures

- Stovepiped
 - Tightly coupled
- Proprietary
 Hard to schedule
- Expensive
- Brittle & non-adaptive
- Vulnerable





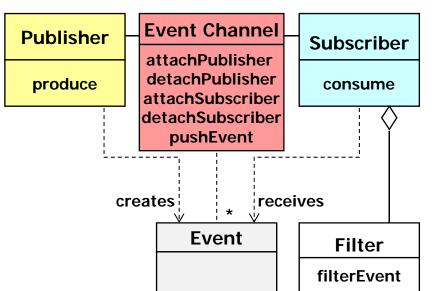


Decoupling Avionics Components

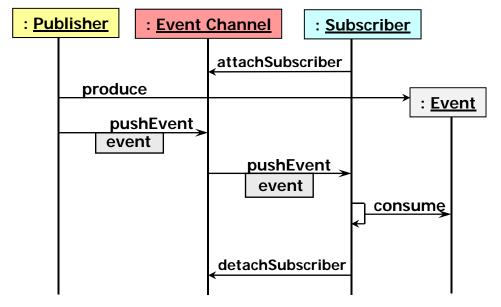


Context	Problems	Solution
 I/O driven DRE application Complex dependencies Real-time constraints 	Tightly coupled componentsHard to scheduleExpensive to evolve	• Apply the <i>Publisher-Subscriber</i> architectural pattern to distribute periodic, I/O-driven data from a single point source to a collection consumers
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Dynamics







Applying Publisher-Subscriber to Bold Stroke

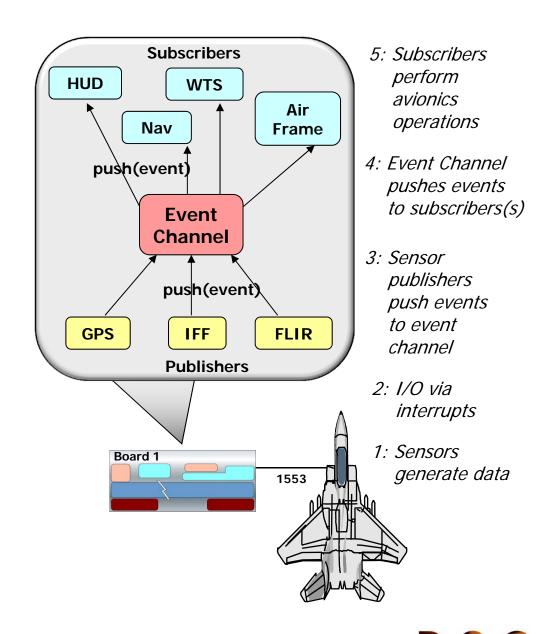


Bold Stroke uses the *Publisher-Subscriber* pattern to decouple sensor processing from mission computing operations

- Anonymous publisher & subscriber relationships
- Group communication
- Asynchrony

Implementing *Publisher-Subscriber* pattern for mission computing:

- · Event notification model
 - · Push control vs. pull data interactions
- Scheduling & synchronization strategies
 - e.g., priority-based dispatching & preemption
- Event dependency management
 - e.g., filtering & correlation mechanisms

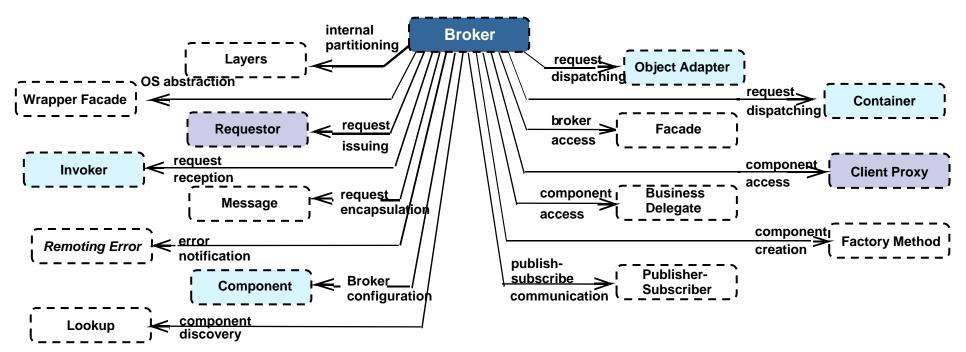




Distributing Avionics Components



Context	Problems	Solution
 Mission computing requires remote IPC Stringent DRE requirements 	 Applications need capabilities to: Support remote communication Provide location transparency Handle faults Manage end-to-end QoS Encapsulate low-level system details 	 Apply the <i>Broker</i> architectural pattern to provide platform-neutral communication between mission computing boards





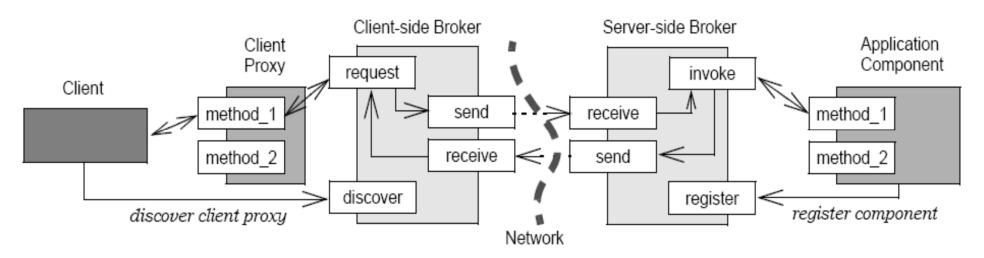


Distributing Avionics Components



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Structure & Dynamics







Applying the Broker Pattern to Bold Stroke

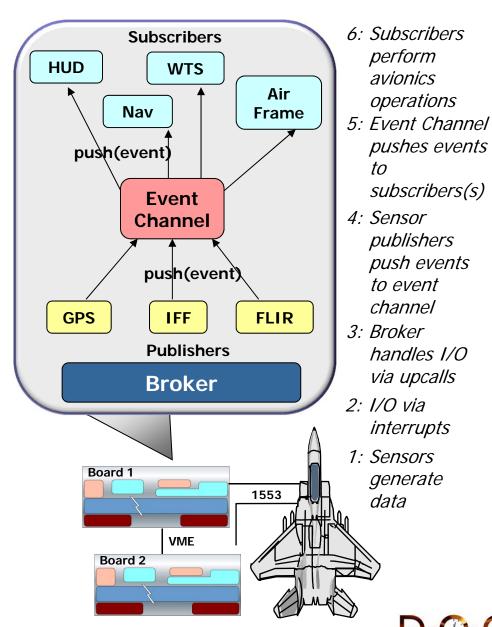


Bold Stroke uses the *Broker* pattern to shield distributed applications from environment heterogeneity, *e.g.*,

- Programming languages
- Operating systems
- Networking protocols
- Hardware

A key consideration for implementing the *Broker* pattern for mission computing applications is *QoS* support

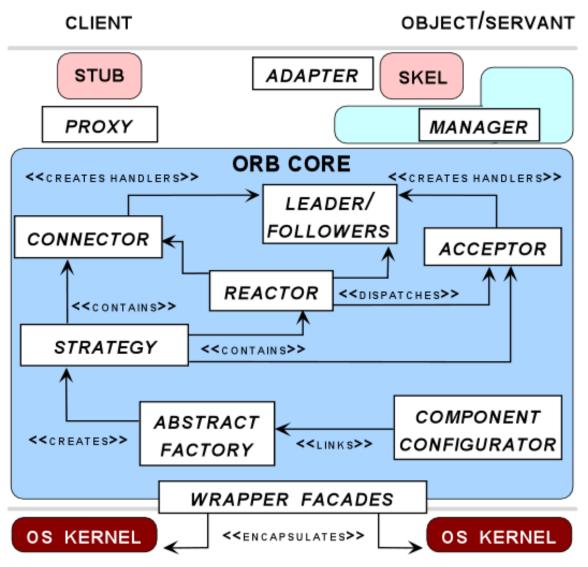
 e.g., latency, jitter, priority preservation, dependability, security, etc.





Key Patterns Used to Implement Broker





- Wrapper facades enhance portability
- Proxies & adapters simplify client & server applications, respectively
- Component Configurator
 dynamically configures Factories
- Factories produce Strategies
- Strategies implement interchangeable policies
- Concurrency strategies use Reactor & Leader/Followers
- Acceptor-Connector decouples connection management from request processing
- Managers optimize request demultiplexing

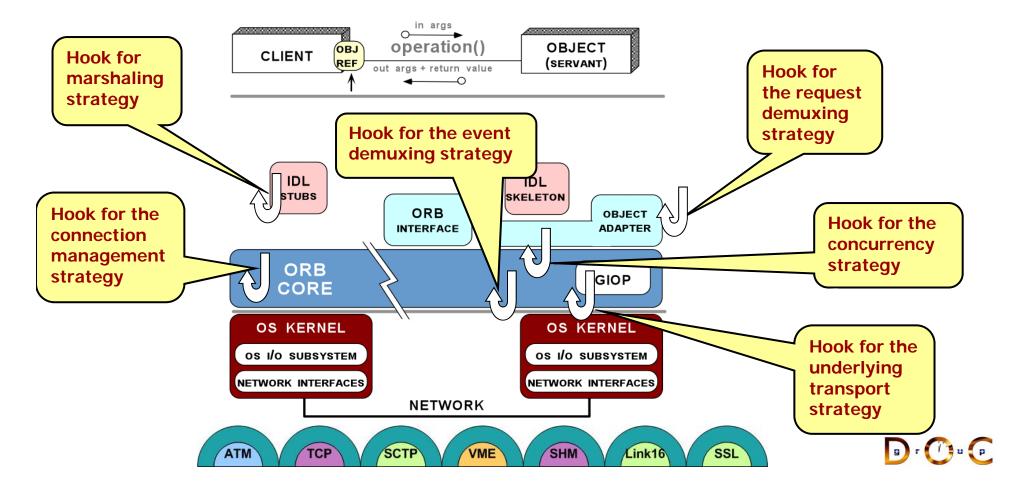




Enhancing Broker Flexibility with Strategy



Context	Problem	Solution
 Multi-domain	 Flexible Brokers must support multiple	 Apply the <i>Strategy</i> pattern
reusable	policies for event & request demuxing,	to factory out commonality
middleware	scheduling, (de)marshaling, connection	amongst variable Broker
Broker	mgmt, request transfer, & concurrency	algorithms & policies

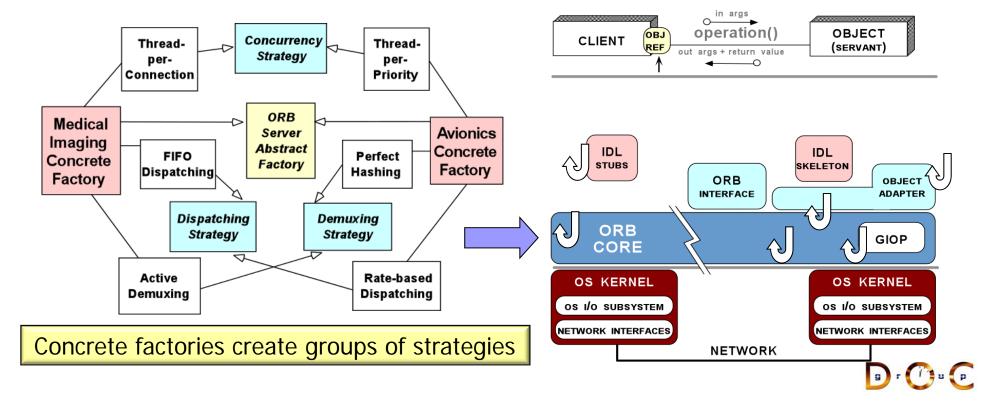




Consolidating Strategies with Abstract Factory



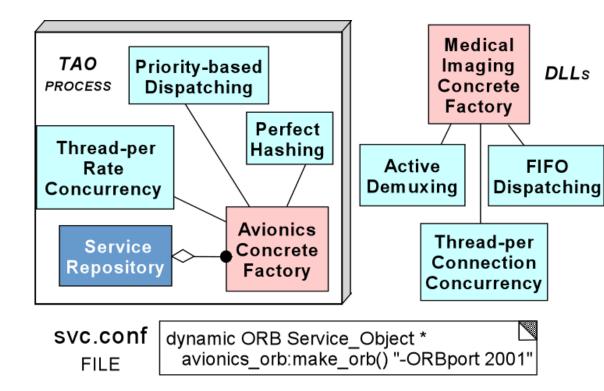
Context	Problem	Solution
 A heavily strategized framework or application 	 Aggressive use of Strategy pattern creates a configuration nightmare Managing many individual strategies is hard It's hard to ensure that groups of semantically compatible strategies are configured 	• Apply the <i>Abstract Factory</i> pattern to consolidate multiple Broker strategies into semantically compatible configurations



Configuring Factories w/ Component Configurator



Context	Problem	Solution
 Resource constrained systems 	 Prematurely committing to a Broker configuration is inflexible & inefficient Certain decisions can't be made until runtime Users forced to pay for components they don't use 	 Apply the Component Configurator pattern to assemble the desired Broker factories & strategies more effectively



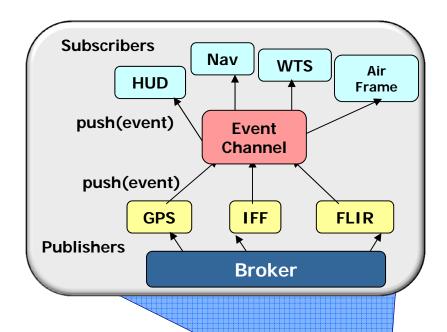
- Broker strategies are decoupled from when the strategy implementations are configured into Broker
- This pattern can reduce the memory footprint of Broker implementations



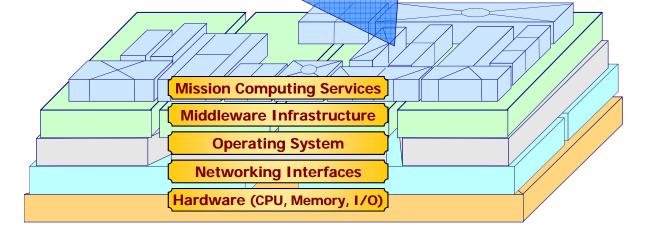


Benefits of Patterns





- Enables reuse of software architectures & designs
- Improves development team communication
- Convey "best practices" intuitively
- Transcends language-centric biases/myopia
- Abstracts away from many unimportant details



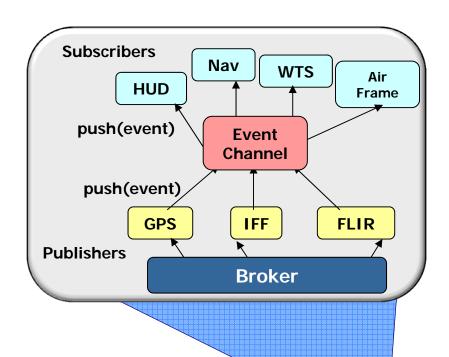
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Limitations of Patterns





- Require significant tedious & error-prone human effort to handcraft pattern implementations
- Can be deceptively simple
- Leaves many important details unresolved, particularly for DRE systems

Mission Computing Services

Middleware Infrastructure

Operating System

Networking Interfaces

Hardware (CPU, Memory, I/O)

We therefore need more than just patterns to achieve effective systematic reuse

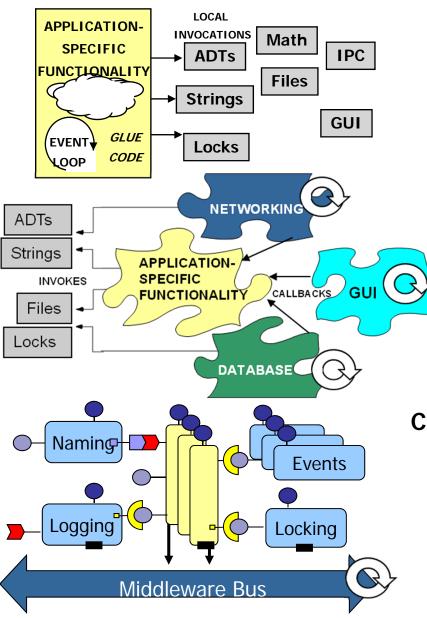
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Overview of Systematic Reuse Paradigms





Class Library Architecture

- A class is a unit of abstraction & implementation in an OO programming language, i.e., a reusable type that often implements patterns
- Classes are typically passive

Framework Architecture

- A framework is an integrated set of classes that collaborate to produce a reusable architecture for a family of applications
- Frameworks implement *pattern languages*

Component/Service-Oriented Architecture

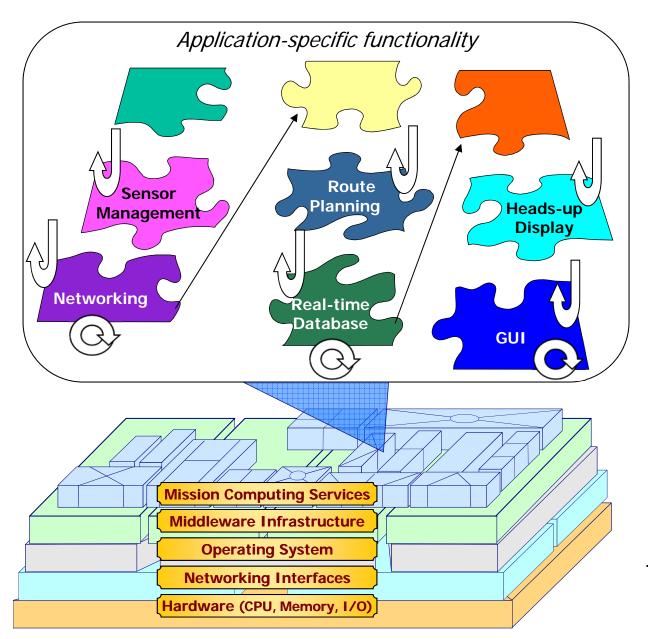
- A component/service is an encapsulation unit with one or more interfaces that provide clients with access to its services
- Components/services can be deployed & configured via assemblies





Applying Frameworks to Bold Stroke





Framework characteristics

- Frameworks exhibit "inversion of control" at runtime via callbacks
- Frameworks provide integrated domainspecific structures & functionality
- Frameworks are "semicomplete" applications

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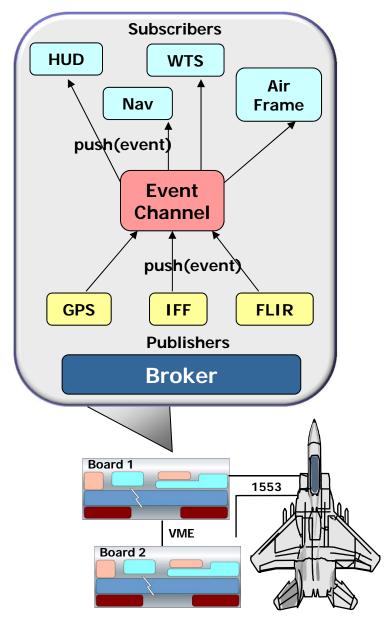




Benefits of Frameworks



- Design reuse
 - e.g., by implementing patterns that guide application developers through the steps necessary to ensure successful creation & deployment of avionics software







Benefits of Frameworks



- Design reuse
 - e.g., by implementing patterns that guide application developers through the steps necessary to ensure successful creation & deployment of avionics software
- Implementation reuse
 - e.g., by amortizing software lifecycle costs & leveraging previous development & optimization efforts

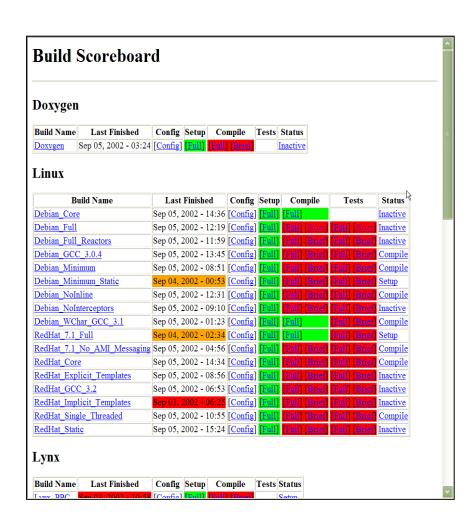
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package org.apache.tomcat.session:
import org.apache.tomcat.core.*;
import org.apache.tomcat.util.StringManager;
import java.io.*;
import java.net.*;
import java.util.*;
import javax.servlet.*;
import javax.servlet.http.*;
 * Core implementation of a server session
 * @author James Duncan Davidson [duncan@eng.sun.com]
 * @author James Todd [gonzo@eng.sun.com]
public class ServerSession {
    private StringManager sm =
        StringManager.getManager("org.apache.tomcat.session");
    private Hashtable values = new Hashtable();
   private Hashtable appSessions = new Hashtable();
   private String id;
   private long creationTime = System.currentTimeMillis();;
   private long thisAccessTime = creationTime;
    private int inactiveInterval = -1;
   ServerSession(String id) { this.id = id; }
   public String getId() { return id; }
   public long getCreationTime() { return creationTime; }
   public ApplicationSession getApplicationSession(Context context,
        boolean create) {
        ApplicationSession appSession =
            (ApplicationSession)appSessions.get(context);
        if (appSession == null && create) {
            // XXX
            // sync to ensure valid?
            appSession = new ApplicationSession(id, this, context);
            appSessions.put(context, appSession);
        // make sure that we haven't gone over the end of our
        // inactive interval -- if so, invalidate & create
        // a new appSession
        return appSession;
    void removeApplicationSession(Context context) {
        appSessions.remove(context);
```



Benefits of Frameworks



- Design reuse
 - e.g., by implementing patterns that guide application developers through the steps necessary to ensure successful creation & deployment of avionics software
- Implementation reuse
 - e.g., by amortizing software lifecycle costs & leveraging previous development & optimization efforts
- Validation reuse
 - e.g., by amortizing the efforts of validating application- & platformindependent portions of software, thereby enhancing software reliability & scalability



www.dre.vanderbilt.edu/ scoreboard





Limitations of Frameworks





- Frameworks are powerful, but hard to develop & use effectively
- Significant time required to evaluate applicability & quality of a framework for a particular domain
- Debugging is tricky due to inversion of control
- Verification & validation is tricky due to dynamic binding
- May incur performance overhead due to extra (unnecessary) levels of indirection

Mission Computing Services

Middleware Infrastructure

Operating System

Networking Interfaces

Hardware (CPU, Memory, I/O)

We thus need something simpler than frameworks to achieve systematic reuse for DRE systems





The Evolution of Middleware



DRE Applications

Domain-Specific Services

Common Middleware Services

Distribution Middleware

Host Infrastructure Middleware

Operating Systems & Protocols

Hardware

Historically, mission-critical DRE apps were built directly atop hardware & OS

Tedious, error-prone, & costly over lifecycles

There are layers of middleware, just like there are layers of networking protocols

Standards-based COTS DRE middleware helps:

- Control end-to-end resources & QoS
- Leverage hardware & software technology advances
- Evolve to new environments & requirements
- Provide a wide array of reusable, off-theshelf developer-oriented services



Middleware is pervasive in enterprise domain & is becoming pervasive in DRE domain

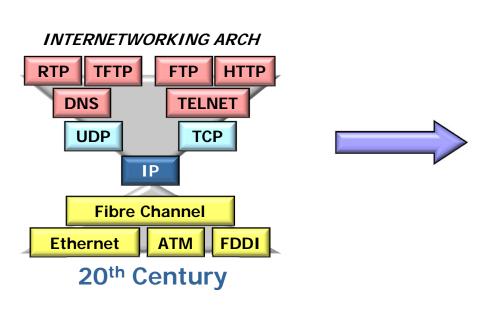


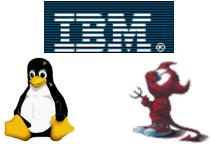


Operating System & Protocols



- Operating systems & protocols provide mechanisms to manage endsystem resources, e.g.,
 - CPU scheduling & dispatching
 - Virtual memory management
 - Secondary storage, persistence, & file systems
 - Local & remote interprocess communication (IPC)
- OS examples
 - UNIX/Linux, Windows, VxWorks, QNX, etc.
- Protocol examples
 - TCP, UDP, IP, SCTP, RTP, etc.

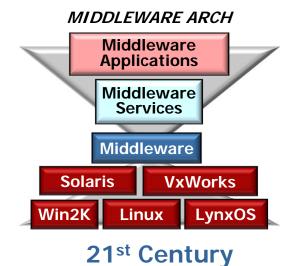
















Host Infrastructure Middleware



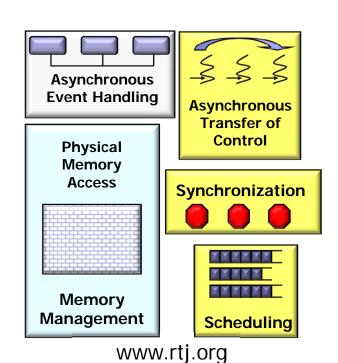
- Host infrastructure middleware encapsulates & enhances native OS mechanisms to create reusable network programming objects
 - These components abstract away many tedious & error-prone aspects of low-level OS APIs
- Examples
 - Java Virtual Machine (JVM), Common Language Runtime (CLR), ADAPTIVE Communication Environment (ACE)

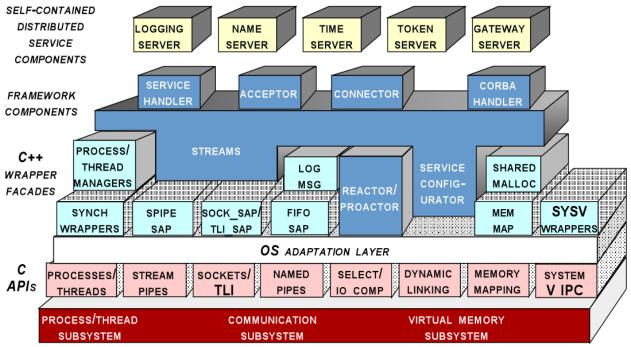
Domain-Specific Services

Common Middleware Services

Distribution Middleware

Host Infrastructure Middleware





GENERAL POSIX, WIN32, AND RTOS OPERATING SYSTEM SERVICES

www.dre.vanderbilt.edu/~schmidt/ACE.html



Distribution Middleware



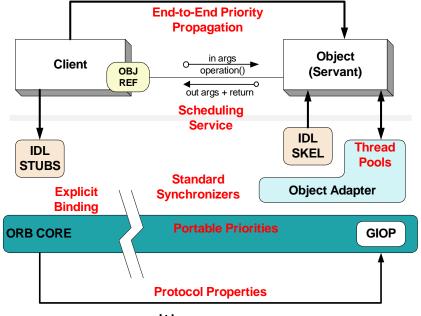
- Distribution middleware defines higher-level distributed programming models whose reusable APIs & components automate & extend native OS capabilities
- Examples
 - OMG Real-time CORBA & DDS, Sun RMI, Microsoft DCOM, W3C SOAP

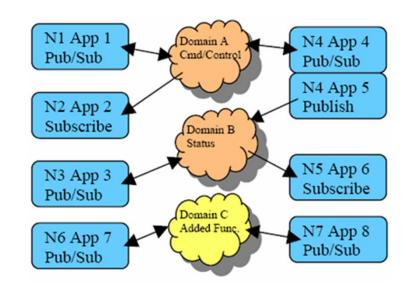
Domain-Specific
Services

Common
Middleware Services

Distribution
Middleware

Host Infrastructure
Middleware





realtime.omg.org

en.wikipedia.org/wiki/Data_Distribution_Service

Distribution middleware avoids hard-coding client & server application dependencies on object location, language, OS, protocols, & hardware





Common Middleware Services



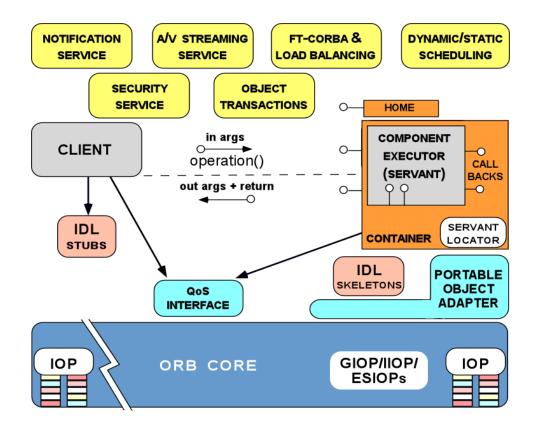
 Common middleware services augment distribution middleware by defining higher-level domain-independent services that focus on programming "business logic" Domain-Specific Services

Common Middleware Services

Distribution Middleware

Host Infrastructure Middleware

- Examples
 - W3C Web Services, CORBA Component Model & Object Services, Sun's J2EE, Microsoft's .NET, etc.



- Common middleware services support many recurring distributed system capabilities, e.g.,
 - Transactional behavior
 - Authentication & authorization,
 - Database connection pooling & concurrency control
 - Active replication
 - Dynamic resource management





Domain-Specific Middleware



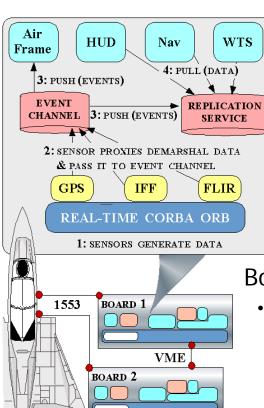
 Domain-specific middleware services are tailored to the requirements of particular domains, such as telecom, e-commerce, health care, process automation, or aerospace Domain-Specific Services

Common Middleware Services

Distribution Middleware

Host Infrastructure Middleware

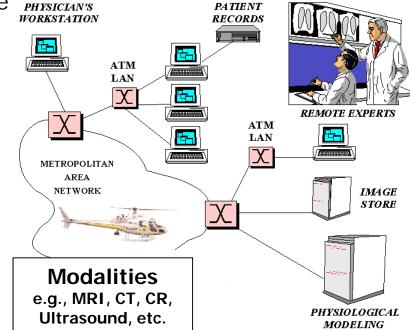
Examples



Siemens MED Syngo

 Common software platform for distributed electronic medical systems

 Used by all Siemens MED business units worldwide PHYSICIAN'S





 Common software platform for Boeing avionics mission computing systems



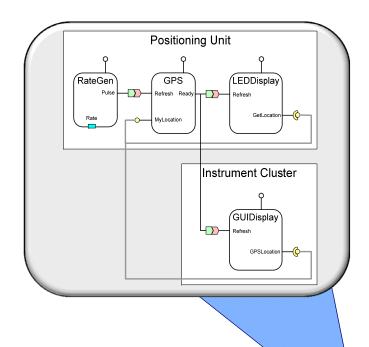






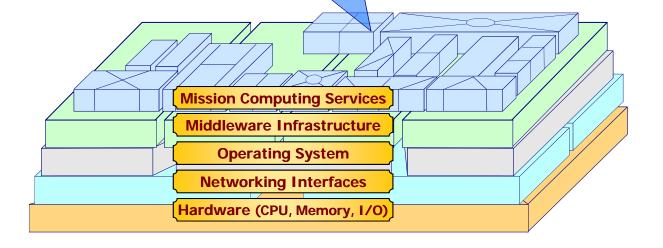
Applying Component Middleware to Bold Stroke





Product-line component model

- Configurable for product-specific functionality
 execution environment
- Single component development policies
- Standard component packaging mechanisms
- 3,000+ software components



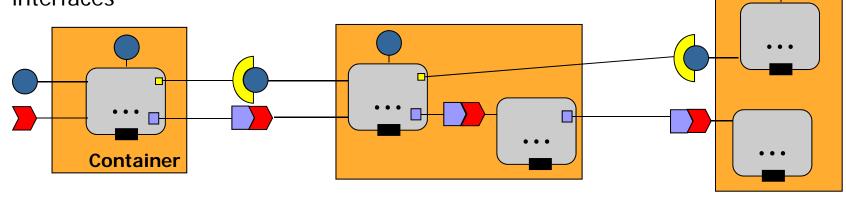


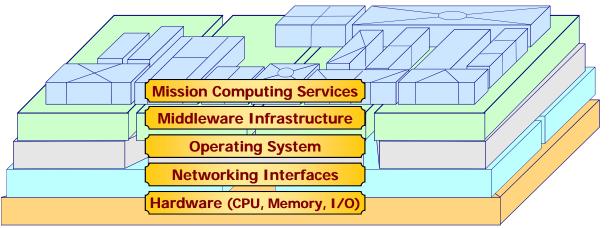


Benefits of Component Middleware



- Creates a standard "virtual boundary" around application component implementations that interact only via well-defined interfaces
- Define standard container mechanisms needed to execute components in generic component servers
- Specify the infrastructure needed to configure & deploy components thruout a distributed system



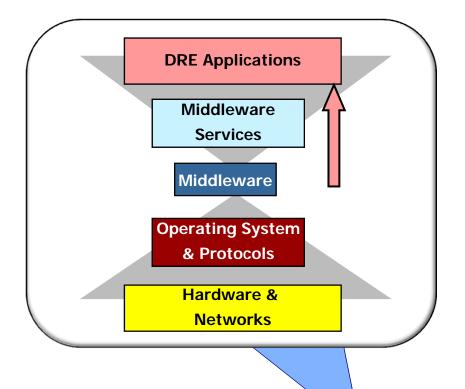


<ComponentAssemblyDescription id="a_HUDDisSPLy"> ... <name>GPS-RateGen</name> <internalEndPoint><portName>Refresh</portName><instance>a_GPS< /instance> </internalEndPoint> <internalEndPoint> <portName>Pulse</portName><instance>a_RateGen</instance> </internalEndPoint> </connection> <connection> <name>NavDisSPLy-GPS</name> <internalEndPoint><portName>Refresh</portName><instance>a_NavDi sSPLv</instance> </internalEndPoint> <internalEndPoint><portName>Ready</portName><instance>a_GPS</i </internalEndPoint> </connection> ... </ComponentAssemblyDescription>

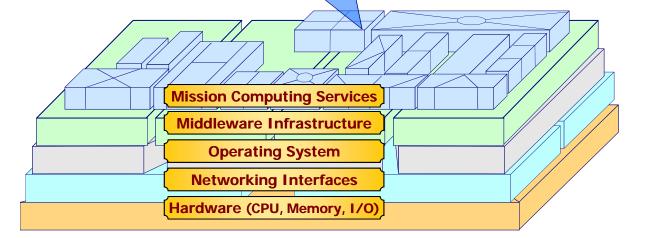








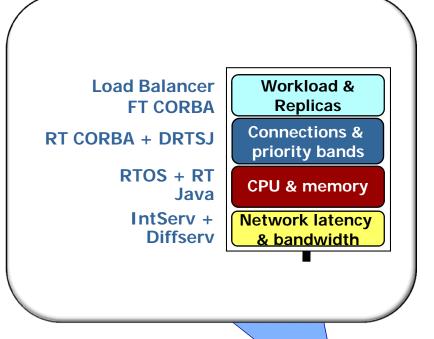
 Limit to how much application functionality can be refactored into reusable COTS component middleware



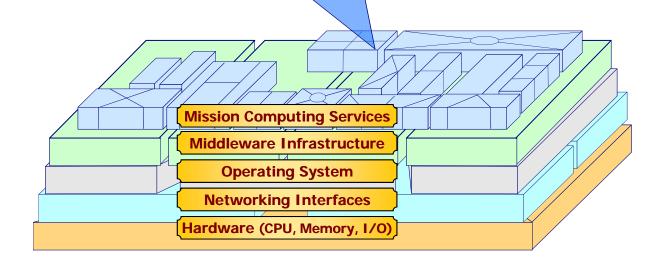








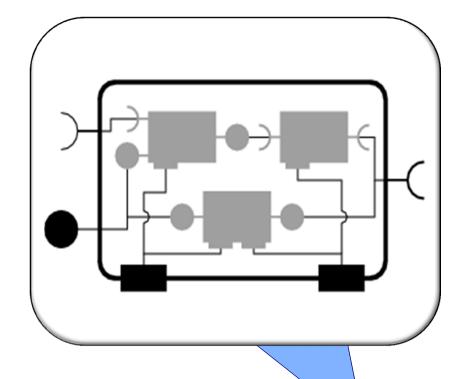
- Limit to how much application functionality can be refactored into reusable COTS component middleware
- Middleware itself has become hard to provision/use



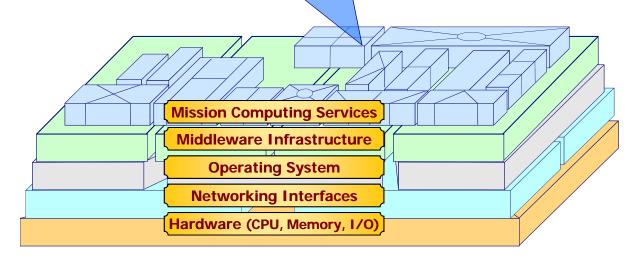








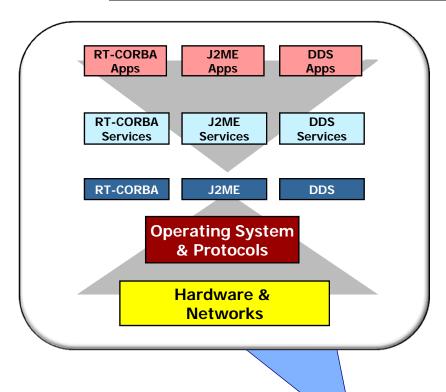
- Limit to how much application functionality can be refactored into reusable COTS component middleware
- Middleware itself has become hard to provision/use
- Large # of components can be tedious & error-prone to configure & deploy without proper integration tool support



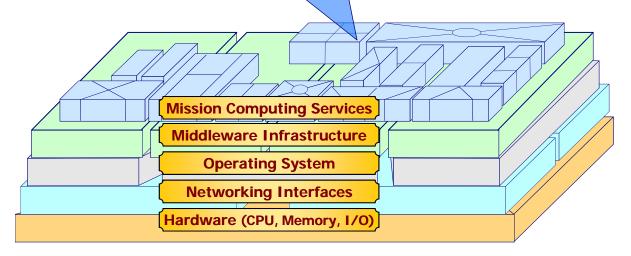








- Limit to how much application functionality can be refactored into reusable COTS component middleware
- Middleware itself has become hard to provision/use
- Large # of components can be tedious & error-prone to configure & deploy without proper integration tool support
- There are many middleware technologies to choose from

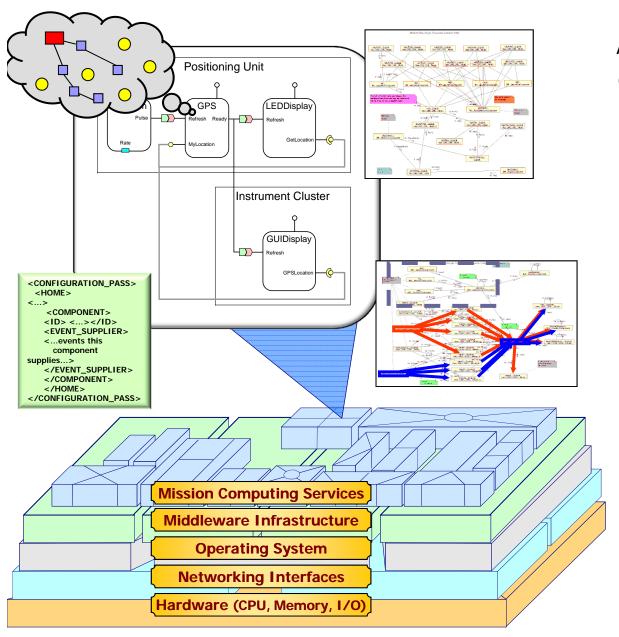






Applying MDE to Bold Stroke





Model-driven engineering (MDE)

- Apply MDE tools to
 - Model
 - Analyze
 - Synthesize
 - Provision
 middleware & application
 components
- Configure product variantspecific component assembly
 deployment environments
- Model-based component integration policies

www.isis.vanderbilt.edu/ projects/mobies





Applying MDE to Bold Stroke

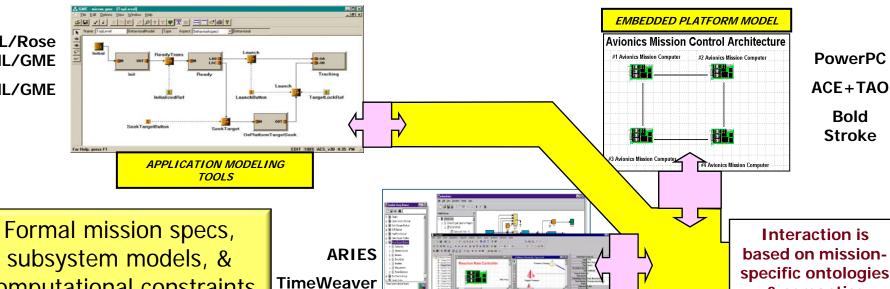


PowerPC

ACE+TAO

Bold Stroke

UML/Rose ESML/GME PICML/GME



subsystem models, & computational constraints combined into integrated MDE tool chain & mapped to execution platforms

ANALYSIS TOOLS **Mission Computing Services Middleware Infrastructure Operating System Networking Interfaces** Hardware (CPU, Memory, I/O)

TimeWiz

Cadena

C/C++ Stateflow **SMV Statecharts Ptolemy** SPIN Simulink Real-time Java **XML Ptolemy CODE GENERATORS**

& semantics

www.rl.af.mil/tech/ programs/MoBIES/

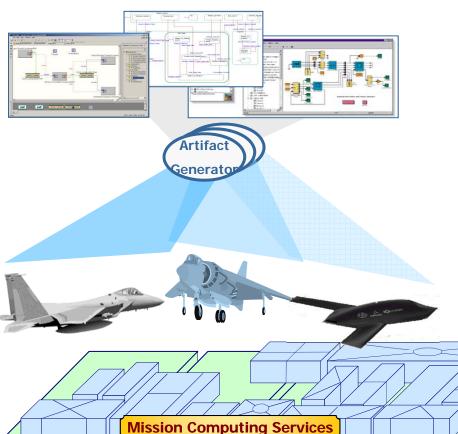




Benefits of MDE



Avionics Mission Computing Modeling Languages



Middleware Infrastructure

Operating System

Networking Interfaces

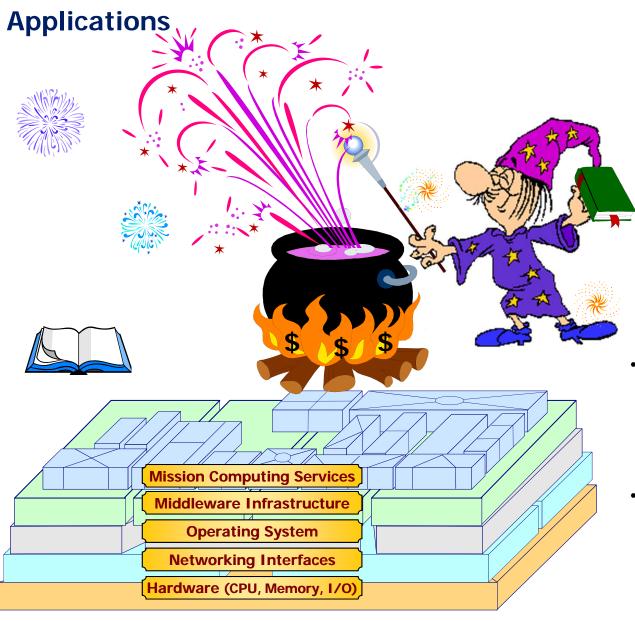
Hardware (CPU, Memory, I/O)

- Increase expressivity
 - e.g., linguistic support to better capture design intent
- Increase precision
 - e.g., mathematical tools for crossdomain modeling, synchronizing models, change propagation across models, modeling security & other QoS aspects
- Achieve reuse of domain semantics
 - Generate code that's more "platformindependent" (or not)!
 - Support DRE system development & evolution



Limitations of MDE





Model & Component Library



- Modeling technologies are still maturing & evolving
 - i.e., non-standard tools
- Magic (& magicians) are still necessary for success



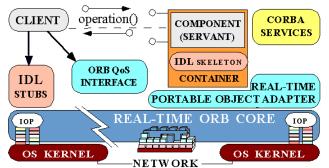


Ingredients for Success with Systematic Reuse

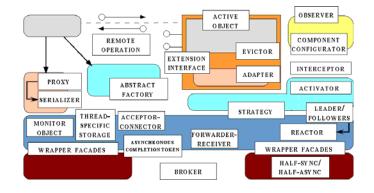


Key Technologies

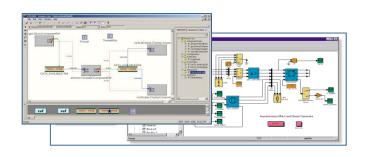
Standard Middleware, Frameworks, & Components



Patterns & Pattern Languages



Model-driven Software Development



Experienced Senior Architects

 Responsible for communicating completeness, correctness, & consistency of all parts of the software architecture to the stakeholders

Solid Key Developers

 Design responsibility (maintenance, evolution) for a specific architectural topic

Enlightened Managers

 Must be willing to defend the sacrifice of some short-term investment for long-term payoff

Accepted Business Drivers

 i.e., need a "succeed or die" mentality

It's crucial to have an effective process for growing architects & key developers



Traits of Dysfunctional Software Organizations



Process Traits

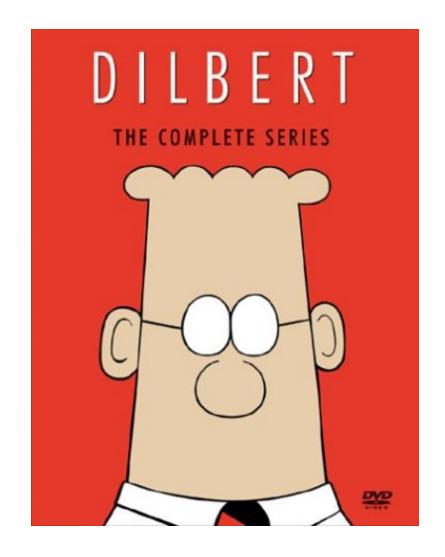
- Death through quality
 - "Process bureaucracy"
- Analysis paralysis
 - "Zero-lines of code seduction"
- Infrastructure churn
 - e. g., programming to low-level
 APIs

Organizational Traits

- Disrespect for quality developers
 - "Coders vs. developers"
- Top-heavy bureaucracy

Sociological Traits

- The "Not Invented Here" syndrome
- Modern method madness





Traits of Highly Successful Software Organizations



Strong leadership in business & technology

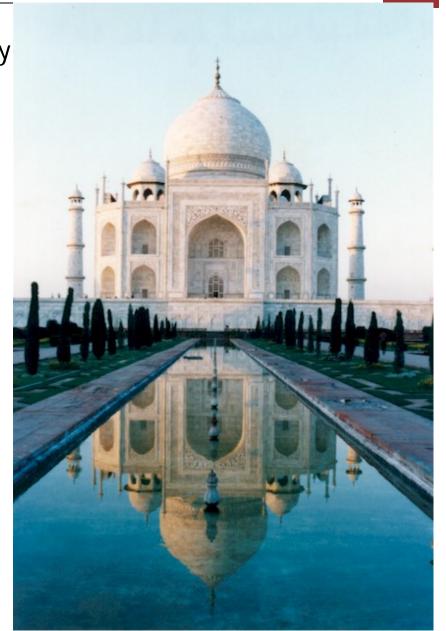
- e.g., understand the role of software technology
- Don't wait for "silver bullets"

Clear architectural vision

- e.g., know when to buy vs. build
- Avoid worship of specific tools & technologies

Effective use of prototypes & demos

- e.g., reduce risk & get user feedback Commitment to/from skilled developers
 - e.g., know how to motivate software developers & recognize the value of thoughtware





Consequences of COTS & IT Commoditization



Applications

Domain-Specific Services



Hardware

- More emphasis on integration rather than programming
- Increased technology convergence & standardization
- Mass market economies of scale for technology
 & personnel
- More disruptive technologies & global competition
- Lower priced—but often lower quality hardware & software components
- The decline of internally funded R&D
- Potential for complexity cap in next-generation complex systems

Not all trends bode well for long-term competitiveness of traditional leaders



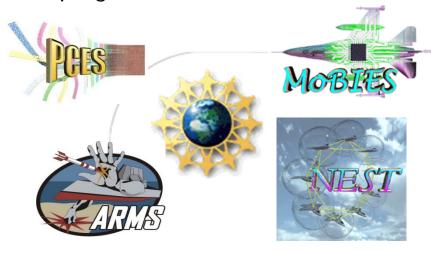
Ultimately, competitiveness depends on success of long-term R&D on *complex* distributed real-time & embedded (DRE) systems



Concluding Remarks

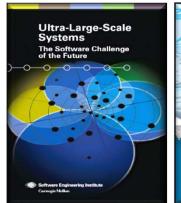


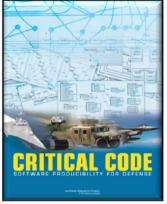
- The growing size & complexity of DRE systems requires significant innovations & advances in processes, methods, platforms, & tools
- Not all technologies provide precision of legacy real-time & embedded systems
- Advances in Model-Driven Engineering & component/SOA-based DRE system middleware are needed to address future challenges
- Significant groundwork laid in DARPA & NSF programs





 Much more R&D needed to assure key quality attributes of DRE systems







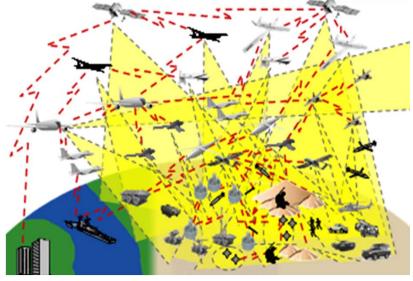


Further Reading

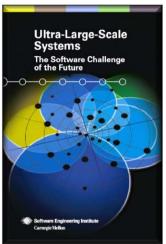


ULS systems are socio-technical ecosystems comprised of software-reliant systems, people, policies, cultures, & economics that have unprecedented scale in the following dimensions:

- # of lines of software code & hardware elements
- # of connections & interdependencies
- # of computational elements
- # of purposes & user perception of purposes
- # of routine processes & "emergent behaviors"
- # of (overlapping) policy domains & enforceable mechanisms
- # of people involved in some way
- Amount of data stored, accessed, & manipulated
- ... etc ...







www.sei.cmu.edu/uls



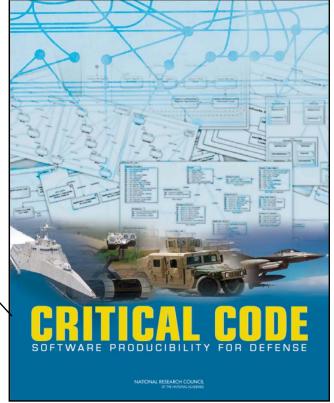


Further Reading



NRC Report Critical Code: Software Producibility for Defense (2010)

Focus of the report is on ensuring the DoD has the technical capacity & workforce to design, produce, assure, & evolve innovative software-reliant systems in a predictable manner, while effectively managing risk, cost, schedule, & complexity



Sponsored by Office of the Secretary of Defense (OSD) with assistance from the National Science Foundation (NSF), & Office of Naval Research (ONR), www.nap.edu/openbook.php?record_id=12979&page=R1

